Surviving Clinic in the “Real World”

Handbook for Speech-Language Pathology

SLHS 627/933
I. Introduction

You are about to enter “the real world” for your first experience of being a speech-language pathologist in an off-campus or public school setting. This is your chance to explore different environments and to determine areas that you are particularly interested in (not to mention getting those all-important ASHA hours done!). The goal for these placements is to be able to “do the job” by the end of your experience. You should look on this as a job and be prepared to accept this responsibility as you would if you were being paid.

II. SLHS 627/933 Requirements

Clinician Requirements

A. Students placed in any off-campus settings must agree to conform to the administrative policies, standards and practices of the field experience site and to the ethical and legal standards of the profession. This includes getting TB tests and Hepatitis B vaccinations and obtaining CPR certification if required by your placement. For SLHS 933, you must have your Certificate of Clearance and have taken the CBEST.

B. You should plan on accruing a minimum of 100 hours in each of your off-campus settings. These hours may be treatment or diagnostic. You should be aware of the number and type of hours you need as you begin your off-campus experience. Note your hours daily and submit them weekly. Not only will this help you keep an accurate account of your hours but also it’s good practice for when you begin keeping billing and attendance data as a licensed and certified SLP. If your supervisor is not yet registered on Calipso, please let the Clinic Director know and provide their ASHA account number and e-mail address.

C. Off-campus practicum is a job and you are expected to conform to the dress code of your placement. For hospitals and clinics, this usually means hose or socks and closed-toed shoes, covered shoulders and no midriffs showing. Hospitals may also require that your fingernails be natural, unpainted and less than ¼ inch long. Depending on the district, school dress codes can vary widely; however, in general, off-campus dress requirements tend to be more formal than on-campus. If you don’t know the expected dress for your placement, ask your supervisor.

D. Attendance: Most off-campus placements are open to some negotiation in terms of scheduled days off for doctor’s appointments, etc. Do not ask for time off because you have to study for a test. Also, do not wait until just before you need a day off to ask! Remember that (except for community colleges) your placements will not have things like spring break or holidays, so expect that they will want you there on those days. The placements have the right to ask you to make-up any days missed.
E. ASHA requires a minimum of 25% supervision. An ASHA-certified SLP must be on-site while you are seeing clients. Your off-campus supervisors are aware of these requirements when they are oriented to supervision requirements. However, if you feel that you are not getting adequate supervision, discuss it with your supervisor or contact the Speech-Language Clinic Director. All of the current off-campus supervisors have ASHA certification.

F. The State of California requires that only hours that are supervised by a licensed SLP may count towards the required clock hours for licensure. However, there are two exceptions to this rule: 1) public schools; and, 2) federal employees. If you are placed at Navy, the V.A. or Camp Pendleton, your supervisor may not be licensed but you may still count those hours towards licensure. The same is true for hours accrued in the public school setting for your credential.

Off-Campus Supervisor Requirements

A. Each off-campus site (schools and adult placements) has entered into an affiliation agreement with SDSU. These agreements specify that the site will assign a qualified staff member to provide supervision, will provide students with “pertinent and meaningful” experiences and will complete periodic evaluations of your performance. Additionally, the agreement specifies that students will be oriented “to the field experience site administrative policies, standards and practices.” Please be sure that you receive this orientation! You need to know what is expected of you in your placement.

B. As stated previously, each off-campus placement is aware of ASHA and licensure supervision requirements and will assign supervisors appropriately. Occasionally, your regular supervisor may be absent and another staff member may supervise. If you aren’t sure of your supervisor’s ASHA or licensure status: ASK! You may not count hours that are supervised by a non-certified or non-licensed SLP. Sometimes, off-campus supervisors forget and assign students to an SLP who is in his/her Clinical Fellowship Year.

University Requirements

A. The affiliation agreements state that the University will be responsible for assuring that students are eligible for field experience, that placement will be based on an application review and personal interview process, that students will have the appropriate vaccinations, TB tests and CPR training, and that students will be provided information on Universal Precautionary Practices.

B. The Speech-Language Clinic Director will maintain communication with your off-campus supervisor. If there are any concerns regarding performance in that setting, you may be asked to schedule an appointment to discuss possible remedies.

III. Off-Campus Sites
The School of Speech, Language and Hearing Sciences maintains affiliations with every type of setting where speech-language pathology services are provided. They include:

A. Outpatient Clinics (ex. Kaiser, Scottish Rite Clinic, Sharp/Rees-Stealy): These tend to be freestanding speech and language clinics and/or may be associated with health maintenance organizations (HMOs). The types of clients seen at these clinics tend to cover a broad range of ages and disorders.

B. Community Colleges (ex. The Acquired Brain Injury Programs at Mesa College and the Educational Cultural Complex) are supported by local, state and federal funding. Services are usually provided through Disabled Students Services and include diagnostic, educational and consultative services for students and college staff. Additionally, special programs for acquired brain injury and high tech centers service students of all ages.

C. Private Practices provide diagnostic and intervention services in a variety of settings including professional offices, skilled nursing centers and private schools. They are supported by private payments for service, payments from medical insurance and funding from state and federal programs.

D. Acute care hospitals provide speech, language, cognitive and dysphagia services to patients who have recent and/or sudden onset of illness (ex. CVA, laryngectomy) or who have recurrent disorders requiring frequent hospitalizations (complications from diabetes, respiratory or cardiac disorders). Currently, patients tend to be seen for short periods prior to their being transferred to facilities or wards requiring a lower level of care. These wards are sometimes called transitional care units, transitional living centers or step-down units. The majority of SLP services provided in acute care hospitals involve swallowing evaluation and treatment.

E. Rehabilitation centers are usually associated with a hospital (ex. Sharp Rehab, Scripps Rehab, etc.) and patients are usually followed by SLPs from the acute care portion of the hospitalization through the step-down unit and then to rehab. However, funding for “acute” rehab has been limited by many HMOs and other third-party payers (see next section on reimbursement issues). SLPs in rehabilitation settings function as part of a team with families, physicians, P.T., O.T., nursing and other allied health professionals. Patients qualifying for rehab fall under rules set by the Centers for Medicare and Medicaid (CMS), which mandates three hours of therapy per day (a.k.a. “the Three Hour Rule”). As a result, most patients receive one hour of P.T., O.T. and speech-language therapy per day.

F. Skilled nursing facilities (SNF) provide long-term care for the chronically ill and/or patients who are unable to care for themselves in more independent settings. Skilled nursing facilities also provide rehabilitation services under contract with HMOs and other third-party payers. SLPs are also part of multi-disciplinary teams in the SNF setting.

G. Public Schools; There are affiliation agreements with almost every district within San Diego County. Within each district, there are opportunities to provide services to children of different ages:
1. Preschool: districts may provide services to children between 3-5 years on an appointment basis with the local school SLP or may have preschool classrooms at their site.

2. Elementary: this group represents the largest number of placements available for your student teaching experience. Within the elementary school, there may be special day classes (SDC) that serve children with mild-moderate or moderate-severe disabilities.

3. Middle/High School: If you choose not to do a placement at a hospital or other similar site, you may choose to do two semesters in the schools, one of which will be with the middle or high school population. There are several districts in the County that only have middle and high schools (e.g. Sweetwater, Grossmont). There are no public school districts that offer student teaching in Early Intervention programs on a regular basis. Depending on your placement, you may have an opportunity to observe these programs.

IV. Reimbursement Issues

A major part of your off-campus experience will include becoming aware of how speech-language pathologists are reimbursed for what we do. Funding for diagnostic and intervention services is always changing due to changes in health care, the economy and laws affecting eligibility for services. In order to know how to get reimbursement (e.g., how to get your patients the services they need), clinicians should be aware of the various funding sources and generally, how each one works.

A. Health Maintenance Organizations (HMO) and Preferred Provider Organizations (PPO) are the fastest growing funding source for health care. However, services tend to be limited to a specific number of visits per year or condition, or to a specific money amount (called capitated plans). Also, some plans specifically omit speech-language and hearing services unless the disorder is acquired. For example, services for a child with a developmental language disorder would not be covered but services for a stroke would. If services are covered, the SLP usually must obtain prior authorization and provide a specified number of sessions within a limited time frame. For example, the authorization may specify 12 one-hour visits within 60 days.

B. Medicare is the national healthcare plan for persons over the age of 65 or adults who have been totally disabled for longer than two years and who were previously employed. There are two parts to Medicare. Part A covers hospitalization and Part B covers outpatient services, some medications and durable medical equipment. Medicare guidelines are set by CMS and fiscal intermediaries (Blue Cross, Aetna) process claims under contract to CMS. Claims are usually reviewed by nurses, not SLPs. As a result, it is extremely important that clinicians are aware of guidelines for Medicare documentation since your work may be reviewed by someone who is not as familiar with our work. (covered in Section V).

C. Medi-Cal is California’s version/interpretation of the national Medicaid program. This program covers persons who would not otherwise have access to medical care. This
includes adults with financially and/or medically-qualifying conditions, and mothers and their children. Depending on the site, services are either pre-authorized with a treatment authorization request (TAR) or patients can use their Medi-Cal card to obtain services. School-based SLPs bill Medi-Cal for services provided in the schools.

D. Regional Center for Developmental Disabilities is a California program that uses Department of Developmental Services funds and local tax dollars to fund services for children and adults with developmental disabilities. Qualifying diagnoses include mental retardation, cerebral palsy, autism, epilepsy and conditions that result in developmental delay (ex. Down Syndrome). The Regional Center is also the lead agency for California Early Start, which is California’s interpretation of P.L. 99-457. Prior to the age of 3, Regional Center may fund speech and language evaluations, individual or group therapy and/or infant programs. After the age of 3, children must have eligible diagnoses to continue to receive services. However, Regional Center does not provide speech and language therapy for children over the age of 3 since the schools should be providing those services. Regional Center does provide speech and language consultation, medical/dental care, educational and vocational planning and respite services. It is also the funding agency of last resort for augmentative communication devices.

E. California Children’s Services (CCS) is another California interpretation of a federal program to provide medical and therapeutic services to children with qualifying diagnoses, which includes cerebral palsy, orthopedic issues and hearing loss. CCS does not cover speech therapy except for children under the age of 3 with hearing loss and children with cleft palates. There are some exceptions since CCS administers Medi-Cal funds for qualifying children. For example, CCS may pay for an augmentative communication device for children with cerebral palsy. They may also pay for rehab for a child under the age of 18 who has a traumatic brain injury.
INFORMATION FOR HOSPITALS/COMMUNITY-BASED ORGANIZATIONS

V. Documentation:

A former instructor once said, “We’re not paid for the therapy we do. We’re paid for the documentation we provide about the therapy we do.” What she meant was this: If you’re not able to document what you do in therapy, it doesn’t matter that you’re doing the best therapy ever. No one is going to know about it.” If your documentation isn’t appropriate, you will not be paid for your services. Therefore, pay attention to your off-campus supervisor when s/he orients you to the site’s paperwork and documentation procedures. Here are some principles and procedures that will be universal to the various types of sites and funding sources for services:

A. Evaluations: Evaluations off-campus are very different from on-campus. You will not have the same amount of time to review, assess and document your evaluation results. Therefore, talk to your supervisor about the format used for evaluations in your site and develop your own plan for quickly evaluating your patient. Some things to remember:

1. Evaluations results must specify type and level of functional impairment.

2. The write-up of your evaluation must be concise.

3. Your evaluation documentation should list functional goals (i.e., Patient will comprehend 2 or 3 units yes/no questions related to daily needs with 80% accuracy. NOT: Patient will demonstrate improved comprehension.).

B. Daily chart notes might be reviewed by physicians and nurses who determine if therapy is appropriate and warrants continuation. It is extremely important that the notes document and quantify progress and relate to improved functional skills. Depending on your placement, notes may be narrative or may be written in a SOAP format. They must be done daily and co-signed by your supervisor. In general, daily chart notes must be short, objective descriptions of progress.

C. Progress reports can be written every week for inpatient rehabilitation patients or once a month for patients being seen on an outpatient basis. See the appendix for examples of progress report formats. These reports summarize progress made during the treatment authorization period and, based on progress, justify continued treatment with goals to be reached during the next week or month. Since your daily chart notes will quantify your patients’ performance, using these notes to document progress will make writing your monthly progress reports easier.

VI. Emphasis on Function and Functional Skills

No matter where you are placed, your supervisor will talk to you about writing functional goals related to functional skills. This is because third-party payers will not fund services unless we are able to document that our intervention actually resulted in our patients being able to more successfully communicate in their environment. ASHA has developed
the Functional Assessment of Communication Skills for Adults (ASHA FACS), which leads to measurable outcome data. See the appendix for an outline of the theoretical framework and areas assessed. Many of the field experience sites use the Functional Independence Measure (FIM), which is a national data set used in rehabilitation settings to document level of function at admission and at discharge. A copy of the speech-language items is included in the appendix.

Functional skills and goals relates to treatment of speech and language disorders in children also. Third-party payers use the same criteria for reimbursement whether you are serving children or adults. However, functional activities for children would be related to peer interactions, play-based skills and educational success.

VII. Communication in the Professional Setting

A. Team Communication: The emphasis in rehabilitation (whether in acute rehab, SNFs, or other multidisciplinary team settings) is on setting cooperative goals that incorporate a number of individual discipline’s goals. For example, the team may set a goal that the patient will be able to sequence the activities required to get from the bed to the wheelchair. The goal would mean greater independence for the patient (functional goal) and each discipline would be expected to work towards its success. From a speech perspective, this goal could mean that the SLP would work on verbal and written sequencing skills specific to wheelchair transfers and more general sequencing skills.

Most placement that use a team-based approach schedule times to meet as a team, usually called team rounds. During rounds, each discipline reports on the current level of the patient and discusses problems that may be interfering with progress. During rounds, discharge planning is also discussed.

Due to the fact that team members work so closely together, you frequently find that other disciplines comment on issues that are generally considered part of speech and language’s scope of practice. Other team members’ observations can be very helpful but it is easy at these times to become defensive or intimidated. Don’t be. You will learn a lot by listening to the other disciplines.

B. Communication with Families: Patient care conferences are scheduled while the patient is in rehab. The frequency of the conferences can vary from once a week to once a month. Usually, the team, the physician, patient and family are all in attendance. The SLP reports current level of function and goals related to the patient’s speech, language and swallowing skills. During patient care conferences, practice the following skills:

1. Do not use professional jargon. Families are under stress and may have difficulty processing the information you are providing. The use of jargon just makes it more difficult for them to understand and increases the opportunities for miscommunication.

2. Use examples to emphasize or demonstrate points.
3. Talk to the families and patients. Even if the patient doesn’t understand you, s/he deserves the respect of being talked to and not treated as if they’re not in the room.

C. Communicating with other professionals: In most settings, you will have the opportunity to communicate with a variety of professionals including physicians, nurses, other therapists, educators, etc. The one thing that everyone has in common is that they are busy! Therefore, keep communications brief and to the point. Do not be offended if people seem brusque. Please note the following during your interactions at your site:

1. If someone asks you something and you don’t know the answer, say so. It is much easier to say, “I don’t know, but I’ll find out,” than it is to give a wrong answer and have to “fix it” later.

2. Remember to stay within your scope of practice. You may not work unsupervised and you may not perform services that you were not trained to do. If you feel uncomfortable with any activities or requests for service, tell your supervisor. Some personnel at your placement may not be aware of your training status.

3. You may not take verbal or telephone orders from physicians. Only licensed SLPs can do this. If a physician or nurse wants to give you an order, tell them that you are not licensed and refer them to your supervisor.

VII. Medical Records

A. Confidentiality: See the section on HIPAA. Basically, you must maintain the same confidentiality regarding your patients in off-campus settings as you maintained on-campus. This refers to any written information as well as any verbal communications with anyone not directly involved in the patient’s care. This also means that as much as you would like to, you cannot discuss the “interesting case” you saw at the hospital with family, friends, significant others, etc.

B. Most medically-based sites are using electronic record keeping and documentation. You should become familiar with the organization of the “chart” and know where to look for information. It is very helpful to read physician, nursing and other therapists’ notes to gather background information on your patient and to monitor progress. Some information that you might need from the medical chart would be:

1. Physician orders: you cannot treat the patient without the order, so check first! The order will document if they’re asking for a swallow evaluation, language evaluation, or both.

2. Physician notes: usually contain something called a “History and Physical” that contains information about the patient’s history and current medical issues. Also look for daily notes, which may include information about the medical intervention plan.

3. Nurses notes: includes information about current medical status, how well and how much the patient is eating, orientation and simple communication skills.
4. Radiology reports: may tell you where the CVA or tumor is located (per CT or MRI scan) or where the aspiration is (per chest x-ray).

5. Inter/Multidisciplinary notes: contains evaluations and daily notes from therapists and allied health professionals. You may need information about participation in other treatments, progress in therapy, etc.

6. Social Work/discharge planning: contains information about where the patient may go after discharge, what level of independence they will need to achieve, who the caregivers may be and what resources are available to the patient. This information will help you plan training and discharge goals.

IX. Health Insurance Portability and Accountability Act (HIPAA)
HIPAA is a federal law, enacted in 1996 and implemented in phases beginning in October 2002. Its purpose is to protect health insurance coverage for workers and their families when they change or lose jobs. As part of this law, there were several rules that were implemented that directly affect everyone working in healthcare settings. For students, the most important is the Privacy Rule. The components of the Rule that you must know and follow are:

1. A patient’s consent must be obtained to use and disclose protected health information (PHI), including any information that identifies the patient (name, address and social security number, etc.).

2. PHI cannot be disclosed in any communication that is computer-to-computer (as in billing information), person-to-person, faxed or written, without prior consent for that specific transaction.

3. The patient has the right to inspect and correct their medical records and obtain a disclosure history (i.e., find out who the hospital has sent their information to).

You will all get an orientation to your placement’s HIPAA compliance policies and procedures. Be aware that there are huge fines and prison time associated with violating HIPAA regulations!

X. Universal Precautions and Infection Control
Review the information regarding general guidelines for infection control (http://www.cdc.gov/mmwr/preview/mmwrhtml/00000039.htm). When you are off-campus, the rules are basically the same: when you may come in contact with bodily fluids, take the appropriate level of precaution to avoid catching or transmitting an infection. Generally, that means wearing gloves if you’re doing a swallowing evaluation or oral-motor exam. However, in hospitals and other healthcare settings, you are much more likely to come in contact with persons who have known infections. These patients will usually have some kind of notice posted in their medical chart or in their room saying that extra precautions are required. Ethically, you cannot refuse to treat someone based on the fact that they have an infection. If you may be pregnant or somehow at other risk, you can decline to treat a patient with a known infection as long as there is someone else available to treat.
INFORMATION FOR PUBLIC SCHOOL-BASED EXPERIENCES

Certificate of Clearance Instructions
In order to begin your on-campus clinical practica and enroll in your student teaching experience, you must complete your Certificate of Clearance through the California Commission on Teacher Credentialing.

To apply for your Certificate of Clearance, you must use the CTC Online system and follow the steps below:

1. Print three copies of Live Scan 41-LS form [PDF]. Take these to a location offering Live Scan electronic fingerprint services for submission to the Live Scan operator. (Click here to view a listing of Live Scan locations. You will be required to pay a processing fee to the Live Scan operator for your prints to be scanned. Retain a copy of the Live Scan form for your records.
2. Navigate to the Commission's Online Services page
3. Complete the Direct Web Application
4. Submit by credit card the transaction fee of $37.50 (all online transactions are subject to a $2.50 service fee in addition to the $35.00 application fee). Immediately following the successful submission of the online application, an email will be sent containing a confirmation number.
5. To monitor your Certificate approval, go to the Online Services page and click on “Check your application status.”
6. Once approved, print your Certificate and give a copy to Marla in the Clinic Office.

During your student teaching practicum
There are skills that need to be documented specifically for the credential that are in addition to the skills required for your ASHA certification. Complete the Supplemental Record of Clinical Experience (Blackboard > Clinic Homeroom> Course Documents> Off-Campus Information) to document that you have met these requirements.

Resources for IEP Information http://www.cde.ca.gov/sp/se/sr/iepresources.asp

Common Core State Content Standards: http://www.cde.ca.gov/be/st/ss/index.asp

Family Educational Rights and Privacy Act (FERPA)
In the same way HIPAA protects the privacy of persons using medical services, there is a law that covers privacy of students in the schools (by the way, this includes you!).

The Family Educational Rights and Privacy Act (FERPA) (20 U.S.C. § 1232g; 34 CFR Part 99) is a Federal law that protects the privacy of student education records. The law applies to all schools that receive funds under an applicable program of the U.S. Department of Education.
FERPA gives parents certain rights with respect to their children's education records. These rights transfer to the student when he or she reaches the age of 18 or attends a school beyond the high school level. Students to whom the rights have transferred are "eligible students."

- Parents or eligible students have the right to inspect and review the student's education records maintained by the school.
- Parents or eligible students have the right to request that a school correct records which they believe to be inaccurate or misleading.
- Generally, schools must have written permission from the parent or eligible student in order to release any information from a student's education record. However, FERPA allows schools to disclose those records, without consent, to the following parties or under the following conditions (34 CFR § 99.31):
  - School officials with legitimate educational interest;
  - Other schools to which a student is transferring;
  - Specified officials for audit or evaluation purposes;
  - Appropriate parties in connection with financial aid to a student;
  - Organizations conducting certain studies for or on behalf of the school;
  - Accrediting organizations;
  - To comply with a judicial order or lawfully issued subpoena;
  - Appropriate officials in cases of health and safety emergencies; and
  - State and local authorities, within a juvenile justice system, pursuant to specific State law.


Applying for your Credential
1. Complete the Credential Program Clearance Form (Blackboard > Clinic Homeroom > Course Documents > Off-Campus Information) and place in Charlotte’s box by April 15th.
2. Also by April 15, give Marla the following documents if you have not already done so:
   a. Observation hours
   b. CBEST results
   c. Copy of WebPortal transcripts
   d. Certificate of Clearance
   e. Credential evaluation application plus the receipt for payment ($25) from Student Account Services (can be completed on-line through WebPortal)
3. When you have all your documentation in and the Program Clearance is signed, you’ll be notified to pick it up and bring it to the Credentials office (EBA 259)
4. Give Dr. Barlow your Academic tracking form; she’ll sign and return it to the clinic office. Once your hours are completed, Clinic office staff will download and print the
summary of your clinical hours from Calipso. Both of these documents will be sent to the Credential office.

5. Once the Credential office has all your documentation and final grades are posted, they will submit the recommendation to CTC and your credential will be approved.

6. Check the CTC website to see when your credential was issued.